

# RESULTS REPORT

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# INTRODUCTION

#### Letter from the Executive Director



This year our organization powered through times of uncertainty. With struggle came innovation, followed by resiliency and an enthusiasm for reconnecting. This past spring, CAF-FCA hosted two successful in-person conferences. The National Apprenticeship and the Supporting Women in Trades Conferenced were held just days apart and each was a resounding success. The excitement of delegates was heartwarming and a reminder of all we have endured to get to this moment of reconnection. Seeing our members and stakeholders completely engaged and full of ideas at the conferences was incredibly inspiring.

As CAF-FCA continues to grow and meet the needs of our members, we are also working to sustain the organization's future. This year we undertook a full review of CAF-FCA's membership program, identifying opportunities to enhance the value proposition in an environment where traditional outside funding sources are fewer. A new CAF-FCA Membership Program begins as of January 2023. Leading up to its launch, I committed to connecting with each member to discuss the new benefits and program. I have enjoyed the opportunity to connect with many of you already.

I want to extend my gratitude to CAF-FCA Board of Directors for their dedication and generosity of time and ideas. I especially would like to acknowledge Lionel Railton, Board Chair as he completes his second and final term in the role. Lionel had immense impact on the expansion of CAF-FCA's stakeholder network during his two terms in the position. He provided a steady hand, leading through a global pandemic, the creation of a new strategic plan, and several changes in governance items. Despite his own demanding work for IUOE, his guidance was always just a text or phone call away. He was never too busy to support when needed. I also want to thank the CAF-FCA team for their unwavering commitment to their work and to our members. They each genuinely believe in the organizational mission and value of our network of members. I am fortunate to be a part of this exceptional team.

In closing, I wish to thank each CAF-FCA member for their continued support and confidence in the work we do each year. It was a pleasure seeing many of you in-person again this year and I sincerely appreciate your willingness to provide feedback, input and support.

With gratitude,

France Daviault

#### Letter from the Board Chair



On behalf of the Board of Directors I am pleased to share the Canadian Apprenticeship Forum's 2022 Annual Results Report. Working in the first year of a new strategic plan, CAF-FCA continues to conduct research and produce world class reports and resources, host successful national conferences, and act as an asset to our federal, provincial, and territorial governments.

CAF-FCA has now expanded its range of expertise to program management, including the creation of a first of its kind, National Leadership Program for Women in the Skilled Trades. CAF-FCA was also awarded funding through the federal government's Canadian Apprenticeship Service, an employer incentive program to support the hiring and training of apprentices. In addition, through a restructuring of our membership program, CAF-FCA can continue to offer cutting-edge value and exclusive benefits and programs.

As my term as Chair ends, I want to thank my colleagues on the Board of Directors and extend my sincere appreciation for their dedication, commitment, and leadership. Your support and engagement are inspiring. I am honoured to pass the role of Board Chair on to my colleague, Rebecca Kragnes. This is a monumental occasion, as the Canadian Apprenticeship Forum will be led by a strong, Indigenous woman for the first time in its history.

I want to congratulate the entire CAF-FCA team on a year like no other. Through your efforts, the Canadian Apprenticeship Forum continues to be the leading voice for apprenticeship in Canada.

Yours sincerely,

**Lionel Railton** 

# **CAF-FCA** Team



**France Daviault Executive Director** 

**Emily Arrowsmith Director, Research & Programs** 

Melissa D'Alonzo Membership & Administrative Coordinator

**Emma Montford Events & Outreach Coordinator** 

Amin Rawjani Director, Finance

Stephanie Shrum Program Manager, Canadian Apprenticeship Service

Shawn Watson Manager, Communications & Events

Lufan Yang **Graphic Designer** 

# CAF-FCA MEMBERS

The Canadian Apprenticeship Forum – Forum canadien sur l'apprentissage (CAF-FCA) is a non-profit organization that connects Canada's apprenticeship community. Participants work collaboratively to support vibrant and innovative apprenticeship systems and policies with a view to developing a highly skilled, inclusive and mobile skilled trades workforce. Employers, unions, equityseeking groups, educational institutions and the jurisdictions support CAF-FCA operations through membership.

Through an ongoing dialogue with members, insights are gathered to inform organizational decisions. CAF-FCA priority areas of work considers the needs of members, funders and other stakeholders, as well as trends. Members participate on standing committees for Outreach and Research activities and this year, a working group for Justice, Equity, Diversity and Inclusion was established. In collaboration with the Board of Directors and staff, committee members help quide strategic areas of the organization as well as activities related to specific projects.



# Member list

#### Aboriginal Apprenticeship Board

**ACCESS Trades** 

Aboriginal Labour Force **Development Circle** 

Alberta Apprenticeship and **Industry Training** 

#### **Algonquin College of Applied Arts & Technology**

**American Technical Publishers** 

Apprenticeship Manitoba

#### ArcelorMittal Dofasco

Assiniboine Community College

Atlantic Workforce Partnership

Aurora College

Automotive Industries Association of Canada

Automotive Sector Council of Nova Scotia

BC Centre for Women in the Trades

#### **BC** Construction Association

**Bird Construction** 

**Boilermaker National Training Trust Fund** 

Brampton, Georgetown, Milton. Oakville (BGMO) Skilled Trades Council

British Columbia Federation of Labour

#### **British Columbia Institute of** Technology

**Build A Dream** 

**BUSY At Work** 

**Cambrian College** 

Camosun College

#### **Canada's Building Trades** Unions

**Canadian Construction** Association

**Canadian Culinary Federation** 

Canadian Labour Congress

We thank our members for their support of our work as the national voice of the Canadian apprenticeship community. CAF-FCA Champion members are highlighted.

Canadian Nursery Landscape Association

**Canadian Roofing Contractors** Association

Canadian Trades Education Council

Canadian Union of Public **Employees BC** 

#### **Canadian Union of Skilled** Workers

Canadian Welding Bureau Association

**Career Development College** 

Centennial College of Applied Arts and Technology

#### CLAC

CLAC Local 68

Coast Mountain College

Collège Boréal

Collège communautaire du Nouvequ-Brunswick

College of New Caledonia

College of the North Atlantic

College of the Rockies

Colleges & Institutes Canada

**Colleges** Ontario

Commission de la construction du Ouébec

#### **Conestoga College Institute** of Technology and Advanced Learning

Construction Foundation of BC

Construction Labour Relations Association of BC

**Construction Labour Relations** Association of Saskatchewan Inc.

Construction Labour Relations of Alberta

**Construction Opportunities** Development Council Inc.

Construction Workers Union, CLAC Local 6

**CWB** Welding Foundation

Douglas College - Training Group

**Durham College** 

Durham Workforce Authority

#### **Electrical Apprentice Training** Alliance

**Electrical Joint Training Committee** 

EPCOR

Fanshawe College, Faculty of Science, Trades and Technology

Fenestration Association of BC

**Finning Canada** 

Forest Products Association of Canada

Fort McMurray Construction Association

#### George Brown College

Government of Northwest Territories

Government of Yukon, Advanced Education

Halton Industry Education Council/ ApprenticeSearch.com

Heads of Apprenticeship Training

#### Humber Institute of Technology & Advanced Learning

Hydro Ottawa

**IBEW Construction Council of** Ontario

#### IBEW Local 353

Independent Contractors and **Businesses Association** 

Industry Training Authority BC

International Brotherhood of **Electrical Workers - Canada** 

**International Union of Operating Engineers** 

Irving Shipbuilding Inc.

Keyano College

**KIEWIT** Canada Inc.

Canadian Apprenticeship Forum...... Results Report 2022

### Member list

Kwantlen Polytechnic University

**Labourers' International Union** of North America (LiUNA)

#### LEDCOR

#### L'Institut des métiers spécialisés de La Cité

LiUNA Canadian Tri-Fund

LiUNA Western Canada

London and Area Skilled Trades Council UNIFOR / LASTC

Loyalist College

Manitoba Building Trades

MAP Strategic Workforce Services Inc.

**Mechanical Contractors** Association of Canada

Medicine Hat College

#### **Merit Contractors' Association** of Alberta

Métis Nation of Ontario

#### **Ministry of Labour, Training and Skills Development**

#### **Mohawk College of Applied Arts & Technology**

Mott Electric GP

National Council of Deans of Apprenticeship, Trades and Technology

#### **National Electrical Trade Council (NETCO)**

National Union of Public and **General Employees** 

#### **NB Post Secondary Education**, **Training and Labour**

New Brunswick Community College

Newfoundland & Labrador Hydro

Niagara College

North Island College

North Superior Workforce

#### **Planning Board**

#### Northern Alberta Institute of Technology (NAIT)

Northern Lakes College

#### **Nova Scotia Apprenticeship** Agency

Nova Scotia Community College

Nova Scotia Construction Sector Council

#### OCAS

Office to Advance Women Apprentices -Newfoundland and Labrador

Okanagan College

Ontario Construction Secretariat

Ontario Ironworkers District Council

Ontario Secondary School **Teachers' Federation** 

#### **Open Circle - Alberta**

**Operating Engineers Training** Institute of Ontario

Ottawa-Carleton District School Board

#### **OYAP Coordinators' Provincial** Affiliation

PCL Constructors Westcoast Inc

**Polytechnics Canada** 

Plan Group Inc.

Power Workers' Union Local 1000

**Progressive Contractors** Association of Canada

R. A. Malatest & Associates Ltd

**Red Deer College** 

**Red River College** 

**Residential Construction Council** of Ontario

RJW Stonemasons Ltd.

**Roofing Contractors Association** of BC

#### Saskatchewan Apprenticeship and Trade Certification Commission

#### Saskatchewan Polytechnic

Sheridan College

Sherrard Kuzz LLP, Employment and Labour Lawyers

Shift iO

#### Skilled Trades Ontario

Skillplan

Skills Ontario

Skills/Compétences Canada

Social Research and **Demonstration** Corporation

#### Southern Alberta Institute of Technology (SAIT)

#### St. Clair College of Applied Arts and Technology

St. Lawrence College

The Career Foundation

Thompson Rivers University

TOI KO Industries I td.

Toromont CAT

#### **Trades and Apprenticeship Division (ESDC)**

Trades NL: Indigenous Apprentices Office Inc.

**Trades Training Consortium of** BC

#### UA Canadian Piping Trades

#### Unifor - National

#### Unifor - Skilled Trades Council

Unifor BC Area Skilled Trades Council

Unifor NB Skilled Trades Council

Unifor Windsor and Essex County Skilled Trades Council

University of the Fraser Valley

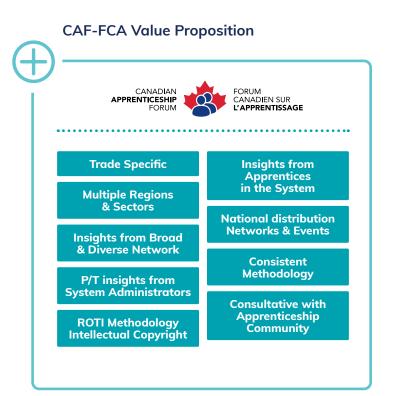
# NATIONAL RESEARCH AGENDA

In this second year of CAF-FCA's 2021-2024 Organizational Strategy, our work is guided by a comprehensive, stakeholder lead National Research Agenda designed to provide members and partners with accurate and unbiased insights into apprenticeship challenges and barriers and illustrates the substantial benefits of hiring and training apprentices.



Data analysis, research reports and resources support the work of the national apprenticeship community. To meet the needs of our industry partners, we:

- Adhere to research ethics standards and apply best practices
- Enhance functionality and interactivity of our products and services across a wider range of delivery platforms
- Integrate advanced data analytics into our research, making it relevant, accessible and widely used to inform policy and practice



# 2022 RESEARCH HIGHLIGHTS

### **National Registration** and Completion Trends in Red Seal Trades

From 2019 to 2020, new registrations fell in all provinces and all trade programs, with three trades dropping by more than 40%, namely cook, welder and heavy-duty equipment technician. Significant but lesser declines were recorded for carpenter, painter and decorator and plumber trade programs, where registrations fell by up to 20% from 2019 levels. New registrations retreated to historically low levels, and Newfoundland and Labrador reported its lowest number of new registrations since the beginning of the series in 1991.

Like registrations, program completions also declined across all Red Seal trades in 2020. Cook and steamfitter/pipefitter trade programs saw the largest decline in completions, falling by 54% and 48% respectively. These trade occupations reported significant declines in employment in 2020.

A crucial characteristic of the COVID-19 pandemic is its disproportional impact across genders. In 2020, female apprentices were more affected by barriers imposed by the pandemic than male apprentices. The decline in female apprentices was proportionately larger than that of male apprentices for both new registrations and completions.

### MEMBER FUNDED **INITIATIVES**

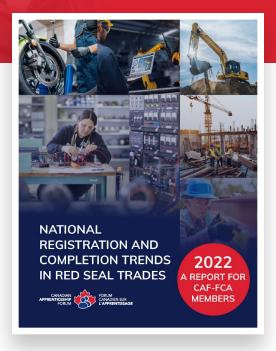


Figure 1 - Percentage (%) Decline in New Registrations and Completions, 15 Largest Red Seal Programs, Canada, 2019 to 2020



Source: Statistics Canada, RAIS, Custom Aggregation, Top 15 Red Seal Trades

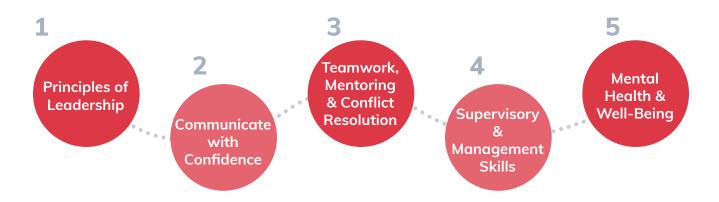
### Supporting Women in Trades National Strategy: Year One Report

CAF-FCA is encouraging employers to hire more women in the trades through its Champions4Change program. In 2020, women apprentices made up 5% of the registrations across the construction, manufacturing and transportation sectors. The goal is to increase this figure to 15% by 2030.



### National Leadership Program for Women in the Skilled Trades

Now is the time to invest in women's leadership development in the skilled trades. As journeypersons retire and leave the workforce, their technical knowledge, mentoring abilities and leadership expertise goes with them. Women could play an important role in addressing skills shortages first as apprentices, and then, as journeypersons, forepersons, managers and business owners. We know there are so many talented women working in the skilled trades right now who have technical proficiency, safety knowledge and mentoring skills, but they need some extra training and support to advance in their careers. This program will offer a chance for women to build their confidence so they feel comfortable taking on leadership positions in the skilled trades. The five pilot modules include:



### LMI Report

CAF-FCA labour market analysis provides important insights into the demand for apprentices. Last year, our work featured analysis of labour market information and considered the impacts of COVID-19. Members benefitted from a webinar and report outlining registration trends and completion rates. Insights about women's registration numbers in the construction, manufacturing and transportation sectors was provided as well as comparative data on male and female completion rates. According to the Canadian Apprenticeship Forum (CAF-FCA), over the five-year period from 2022 to 2026, an estimated 122,380 new journeypersons will be required to sustain workforce certification levels across the 50-plus Red Seal trades - the nationally recognized standard for skilled trades in Canada. The recruitment of 256,000 apprentices will be required to keep pace with certification demand. Nationally, trades in high demand are cook, industrial electrician, painter and decorator and welder. Workforce retirements are driving this demand.

> A CAF-FCA REPORT FOR MEMBERS

APPRENTICE DEMAND IN RED SEAL TRADES: A 2022 NATIONAL LABOUR MARKET INFORMATION REPORT



Apprentices in Canada

ePanel

### The Impacts of COVID-19 a Year Later: Apprentice Perspectives

COVID-19 has exacerbated the decline in apprenticeship registrations and completions and has had a negative impact on apprentice employment and training. In the spring of 2021, CAF-FCA conducted a survey of 619 apprentices and journeypersons. Although journeyperson employment has rebounded to pre-pandemic levels, apprentice employment has not. Only 29% of apprentices identified that they were employed, compared to 43% prior to the pandemic. Level 1 apprentices reported the highest unemployment levels. During COVID-19, more than half of apprentices reported losing income (65%) and falling behind in their technical training (56%). Many were unable to earn hours towards their apprenticeship (45%) and could not write their certification examinations (28%). The full report is available to members at caf-fca.org



## **Current Funded** Projects

#### **Employer Engagement**

• BC Ministry of Advanced Education and Skills Training

British Columbia Return on Training Investment Results: survey underway

• AB Ministry of Labour and Immigration Alberta Return on Training Investment Results: survey underway

#### Innovation

#### • Future Skills Centre

Best Practice Models for Industry Engagement

Results: 2,013 pilot participants with access to VALID-8 tool



 International Union of Operating Engineers, **Employment and Social Development Canada**, UTIP

Innovation: Improving Pass Rates for Apprentices

Results: tool created to help apprentices pass their exams with pilot underway

#### Increasing the Number of Under-**Represented Groups in the Trades**

Employment and Social Development Canada

**Canadian Apprenticeship Service** 

Results: \$5,00 and \$10,000 grants to be distributed to SMEs starting Fall 2022



 Colleges and Institutes Canada, Employment and Social Development Canada

**Pre-Apprenticeship Project** 

Results: evaluation report completed

#### Other

Health Canada

Reducing Apprentice Drug Use in the Skilled Trades: Best Practices for Safe Canadian Workplaces

CAF-FCA will work with apprentices, the Canadian Centre for Occupational Health and Safety, Canada's Building Trades Unions and the Canadian Association for People who Use Drugs to investigate the use of drugs amongst apprentices and other tradespeople and to develop an apprentice/peer-driven drug prevention and harm reduction strategy.



# **OUTREACH TO THE APPRENTICESHIP** COMMUNITY

CAF-FCA provides a national forum for apprenticeship in Canada, facilitating knowledge exchange with the community. By promoting research and generating discussion, CAF-FCA has become recognized as the national voice for apprenticeship.

#### **Results:**

- Hosted a National Apprenticeship Conference with 450+ participants highlighting initiatives and strategies that reflect three themes: Recovery, Resilience and Readiness
- Hosted a Supporting Women in Trades Conference with 350+ participants with interactive workshops, educational breakout sessions and dedicated networking and support spaces
- Launched a National Leadership Development Program for Women in the Skilled Trades
- Hosted a webinar on Apprenticeship Registration and Completion Trends in Canada for CAF-FCA members
- Hosted a webinar on Inclusive Promising Practices for Pre-Apprenticeship Programs and The Costs and Benefits of Training Apprentices for the wider community
- Recorded a webinar on Promoting Careers in the Skilled Trades
- Hosted a webinar with Skills Canada to support the launch of the updated Educator Guide to Careers in the Skilled Trades after a year of community consultations and research
- Created 4 one-pagers on Relieving Exam-Anxiety: Techniques for Apprentices with tips and techniques for coping with the physical and emotional symptoms, specifically for apprentices preparing for a Red Seal exam

#### **RELIEVING EXAM ANXIETY TECHNIQUES** FOR APPRENTICES

A 4-in-1 resource to help apprentices prepare for certification exams.

Discover tips and strategies for:

- Stress Reduction
- Improving Study Habits Building Confidence
- Accessing Practice Resources



# **ADVOCACY & LEADERSHIP**

To influence support for apprenticeship and certification, CAF-FCA works to increase awareness of the value of apprenticeship and the skilled trades as a first-choice career path. We share our research and resources with apprentices, employers, underrepresented groups, young people, educators and the public.

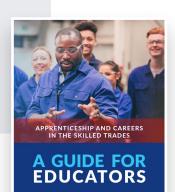
#### **Results:**

- **21** new download-able resources at caf-fca.org and careersintrades.ca
- **31%** average open rate for CAF-FCA eNewsletters



#### Published new version of:

Apprenticeship and Careers in the Skilled Trades: An Educator's Guide in partnership with Skills/Competences Canada



- Presentations and meetings across Canada with employers, union representatives, educational institutions, equity groups and government representatives including:
  - Office to Advance Women Apprentices
  - Royal Bank of Canada
  - Bank of Canada
  - Sisters in the United Brotherhood of Carpenters (UBC)
  - NCDATT
  - Women in Construction Event
- CCDA
- Advisory Committee on Learning
- Sarnia-Lambton Workforce Planning and **Development Board**
- Elgin-Middlesex-Oxford Workforce Planning and **Development Board**
- Canadian Labour Congress
- Cross-Trade Pathways Steering Committee
- SAIT
- Labour Market Information Council
- Ottawa Carleton District School Board
- Canadian Building Trades Unions
- Leadership Program Facilitators
- Inclusive Promising Practices for Pre-Apprenticeship Programs, ESDC
- Revive and Thrive: Creating an Inclusive Workforce Post Pandemic Conference
- 2022 Inclusion Summit: Closing the Diversity Gap
- Bird Construction
- Alberta Building Trades
- La Cite Collegiale
- Government of Newfoundland and Labrador
- Office of Minister of ESDC and Disability Inclusion
- SkillPlan
- BuildForce
- BC Construction Association
- Kitamaat Valley Education Society
- Bow Valley College
- Mapping the Adult Learner Landscape, ESDC Workshop
- Webinar with Colleges and Institutes Canada about **Pre-Apprenticeship**
- Canadore College
- BCIT
- Skills Canada Booth at Level Up Event
- Ottawa Catholic District School Board at Career **Promotion Event**

## National Apprenticeship Conference

#### \$247 Million Federal Investment in Apprentices Announced at National Conference

The Minister of Employment, Workforce Development and Disability Inclusion, Carla Qualtrough, traveled to the CAF-FCA's National Apprenticeship Conference in Halifax to announce a \$247 million investment in employer supports across the country. CAF-FCA is the recipient of \$45 million of that funding to administer grants to employers who hire new first-year apprentices in 39 Red Seal trades. It also helps first-year apprentices get the hands-on work experience they need for a career in the skilled trades.CAF-FCA will collaborate with partners at BuildForce Canada, SkillPlan, ApprenticeSearch.com, Aboriginal Apprenticeship Board and the Canadian Construction Association to provide a range of supports, in addition to the grants, to the expert trainers of



NATIONAL **APPRENTICESHIP** CONFERENCE CONFÉRENCE NATIONALE **D'APPRENTISSAGE** 



CAF-FCA hosted its first in-person National Apprenticeship Conference since 2018 in Halifax,





On May 29 - 31, 2022, CAF-FCA hosted it's biennial National Apprenticeship Conference, bringing members of the apprenticeship community together to highlight promising practices and innovative solutions in apprenticeship training. The 2022 program reflected three themes: Recovery, Resilience and Readiness. National Apprenticeship Conference delegates included representatives from education, labour, business, federal and provincial/territorial governments, equity seeking groups and other organizations that support skilled trades training.

Many thanks to our 2022 National Apprenticeship

anadian Operating ngineers Joint oprenticeship and Training ouncil	General Presidents' Maintenance Committee of Canada
AC hifor - National	Halton Industry Education Council/ApprenticeSearch. com
pva Scotia Apprenticeship gency	Industry Training Authority BC
uild Right Nova Scotia	National Union of Public and General Employees
	Nova Scotia Construction Sector Council

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### 2022 Supporting Women in Trades Conference





The first Supporting Women in Trades Conference since 2019 would not have been possible without the enthusiastic support of our Conference Partners. A huge thanks to the following organizations for helping us provide the opportunity to learn, share and connect with apprentices and skilled trades workers who identify as women, their champions and community allies.

#### **2022 SWiT Partners**

Canadian Operating Engineers Joint Apprenticeship and Training Council	
CLAC	
IUOE Local 904	
Industry Training Authority BC	
Iron Ore Company of Canada	
Worley	
Halton Industry Education Council/ ApprenticeSearch.com	
BN Crane Services Ltd.	
CLAC	
IBEW Local 1620	
IBEW Local 353	
International Brotherhood of Electrical Worker - Canada	s
Trades NL: Indigenous Apprentices Office Inc.	
United Brotherhood of Carpenters and Joiners America (UBCJA)	of
Canadian Union of Skilled Workers	
BC Centre for Women in the Trades	
MAP Strategic Workforce Services Inc.	
Women Building Futures	
Women in Resource Development Corporation	

# HOW CAF PERFORMED

### **Financial Summary**

#### **Statement of Financial Position**

	MAR-2022	MAR-2021
Assets		
Capital assets net of amortization	9,686	9,156
Cash, deposits and investments	2,322,476	1,784,874
Receivables and prepayments	302,005	196,403
	2,634,167	1,990,433
Liabilities and net assets		
Accounts payable and accrued liabilities	101,962	152,236
Deferred conference and membership revenue	641,723	209,892
Deferred contributions	168,582	2,417
Reserve	1,721,900	1,625,888
	2,634,167	1,990,433

#### **Statement of Operations**

	MAR-2022	MAR-2021
Revenue		
Conference	599	347,417
Events	-	39,837
Membership	342,750	346,918
Other revenue	270,810	18,465
Projects revenue	1,690,266	1,136,866
	2,304,425	1,889,503
Expenses		
Conference	19,607	133,129
Operation	134,884	152,586
Professional fees	1,275,706	614,031
Salaries	690,423	649,602
Strategic activities	84,743	60,261
Travel	3,050	1,241
	2,208,413	1,610,850
Excess (deficiency) of revenues over expenses	96,012	278,653

This financial summary is based on the audited statements for the fiscal year 2021-2022.

The summary is prepared to share with the members, prior to AGM in accordance with the rules set by the Industry Canada under the provisions of Not for Profit Act.

Copies of annual audit report and audited financial statements will be made available per member's

# BOARD OF DIRECTORS

The Canadian Apprenticeship Forum and wider national apprenticeship community benefit from the expertise, leadership and commitment of our Board of Directors.The Board is a strategic body that translates priorities identified by the membership into organizational goals and objectives. Directors consider a broad range of stakeholder input, establish strategic objectives, approve annual business plans and monitor results/impact of the organization's activities. Many thanks go out to the dedicated Directors who served the Canadian apprenticeship community in the past year:

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